Joint Task Force IG

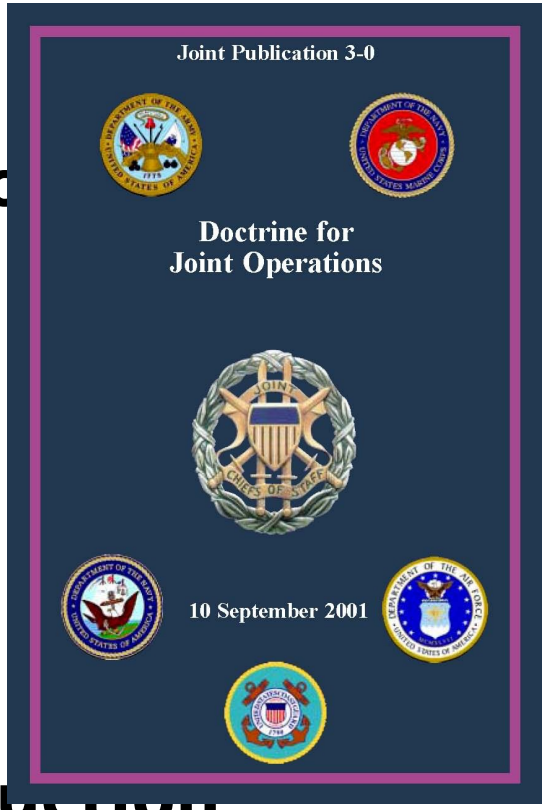
The Joint Task Force Inspector General

Joint Task Force IG

Enabling Learning Objectives

- **Describe a Joint Task Force.**
- **Describe the reasons for creating a Joint Task Force.**
- **Describe the immediate Joint Task Force transition considerations for an Army IG office.**

References



- **Chairman of the Joint Chiefs o**
Staff Manual (CJCSM) 3500.05, Joint Task Force Headquarters Master Training Guide (MTG)

- **Joint Publication 3-33, Joint Task Force Headquarters**

- **DoD Directive 5106.04 / Instruction 5106.05, Combatant Command Inspectors General**

- **Army Regulation 20-1, Chapter 10**

Joint Task Force IG

Useful Web Sites

- **CJCSM 3500.05: http://www.dtic.mil/doctrine/jel/cjcsd/cjcsm/m3500_05.pdf**

- **Joint Publication 3-0: http://www.dtic.mil/doctrine/jel/new_pubs/jp3_0.pdf**

- **Joint Electronic Library: http://www.dtic.mil/doctrine/**

- **Joint Chiefs of Staff: http://www.dtic.mil/jcs/**

- **Joint Publication 1-02:**

Joint Task Force IG

Joint and Expeditionary Mindset

- **The Global War on Terror (GWOT) demands that the Army be an expeditionary force ready to deploy quickly anywhere in the world and fight as part of a Joint team.**

- **Modular Army brigade combat teams will likely be employed as part of Joint Task Forces (JTFs) within Combatant Commands.**

- **IGs must stand prepared to adapt to a J environment on little or no no**

- **Leaders must prepare for a *campaign-quality* Army with a Joint and Expeditionary mindset!**

Joint Task Force (JTF)

ELO

What is a JTF?

- **A JTF is a joint force constitute and so designated by the Secreta of Defense, a Combatant Comma a Sub-Unified Commander, or an existing JTF.**

- **Joint for U.S. forces means multiple U.S. services organized to perform a particular operational mission.**

- **A Combined Joint Task Force (CJTF) would include multi-service elements of two or more nations.**

Joint Publication 1-02, DoD Dictionary of Military and Associat

Joint Task Force (JTF)

ELO

Why form a JTF?

- **A contingency operation arises that may include a wide variety of military operations.**

- **The COCOM Commander assigns the mission for – and activates – a JTF for this contingency operation (Crisis-Action Planning).**

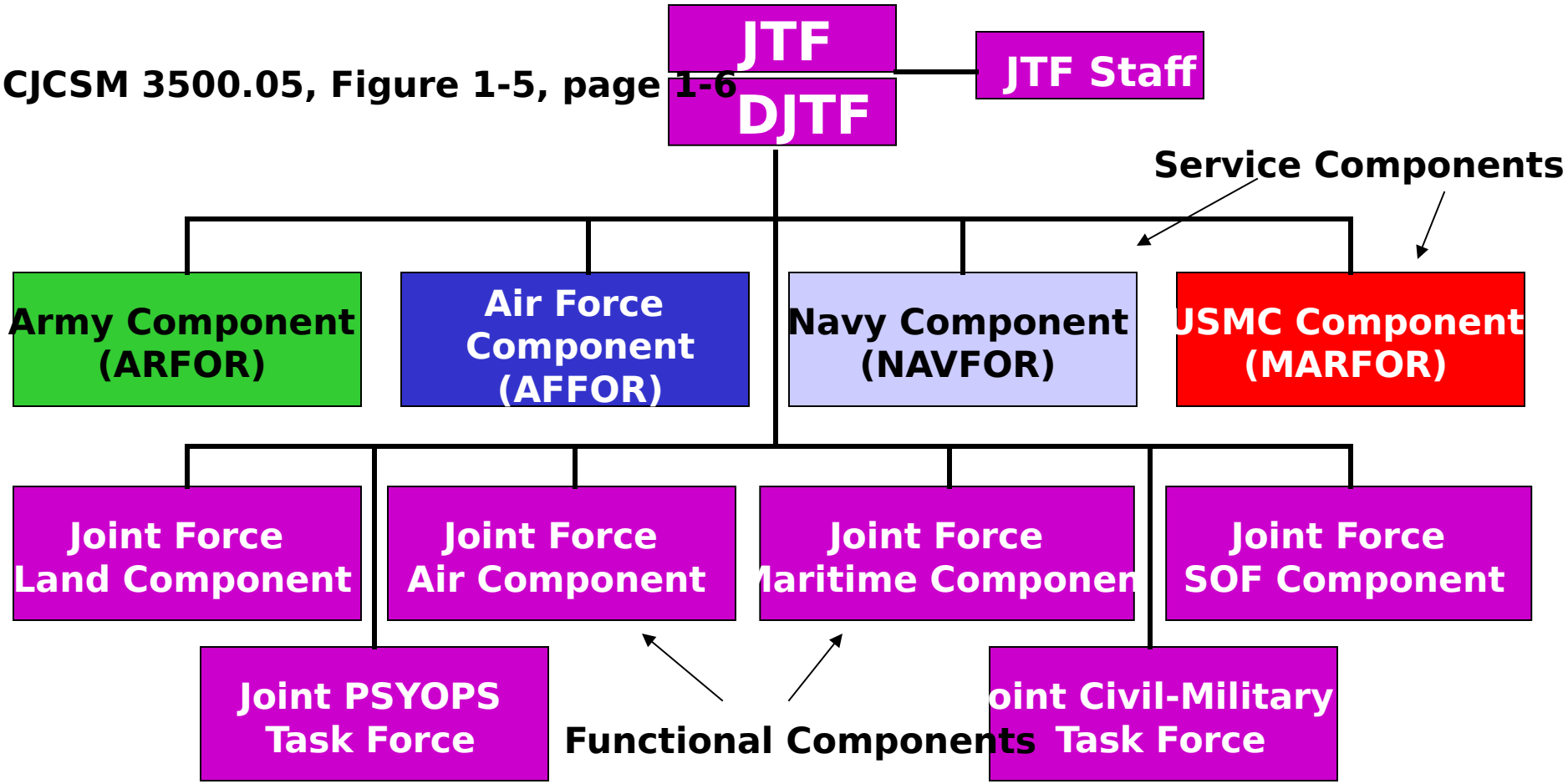
- **The COCOM Commander:**
  - **Appoints the JTF Commande**
  - **Assigns the mission**

- **Operations may involve ground, maritime, air, and special operations forces in any combination working unilaterally or in cooperation with other nations.**

CJCSM 3500.05, MTG Task Number 100-00-CJTF, page

Basic JTF Structure

CJCSM 3500.05, Figure 1-5, page 1-6



Joint Task Force IG

Some Recent JTFs

- **CJTF 7**
- **CJTF 76**
- **JTF Bravo**
- **JTF Katrina**
- **JTF GTMO**

Headquartered at

Joint Task Force IG

Echelon of Command

Combatant Commands

- **JTFs are routinely organized to serve under a Combatant Command.**

- **Combatant Commands are unified (multi-service) commands with a broad, continuing mission and that have geographic or functional responsibilities.**

- **Combatant Commands serve under a single commander whom the President designates with advice from the Secretary of Defense and the Chairman of the Joint Chiefs of Staff.**

Joint Task Force IG

Echelon of Command

Combatant Commands

(continued)

- **Nine Combatant Commands currently exist.**

  - **U.S. Central Command (CENTCOM**
  - **U.S. European Command (EUCOM)**
  - **U.S. Joint Forces Command (JFCOM**
  - **U.S. Northern Command (NORTHC**
  - **U.S. Pacific Command (PACOM)**
  - **U.S. Southern Command (SOUTHCOM)**
  - **U.S. Special Operations Command (SOCOM)**
  - **U.S. Strategic Command (STRATCOM)**
  - **U.S. Transportation Command (TRANSCOM)**

Echelon of Command

Combatant Commands

(continued)

- **Three examples of a Combatant Command's focus are as follows:**

  - **Central Command (CENTCOM) – focused geographically on Southwest Asia and portions of Africa**
  - **Southern Command (SOUTHCOM) – focused geographically on Central and South America and the Caribbean**
  - **Transportation Command (TRANSCOM) – focused functionally on providing military hardware from the industry to the user**

Joint Task Force IG

JTFs, COCOMs, and the IG

- **Current Joint doctrine addresses the IG in the JTF headquarters from an operational perspective (Joint Publication 3-33).**

- **Doctrine in the form of Joint IG procedures for Inspections, Assistance, Investigations, etc. does not yet exist.**

- **Joint IG policy is focused on Combatant Command IGs (DoD Directive 5106.04 / Instruction 5106.05).**

Policy Requirements of DoD Instruction 5106.05

Joint Task Force IG

- **The COCOM IG serves the Combatant Commander and supports all others within the command.**

- **COCOM IGs are an extension of Combatant Commander and have a duty to serve as fair, impartial, and objective fact-finders / problem solvers.**

- **COCOM Commanders own the COCOM IG records (DoDD 5106.04)**
  - **Release Authority**
  - **Initial Denial Authority (OSD is appellate authority)**
  - **May delegate this authority to Deputy Commander or**

General Functions of a COCOM IG (DoDI 5106.05)

Joint Task Force IG

- **Inspect**
- **Investigate**
- **Assist**
- **Teach and Train**
- **Provide intelligence oversight**
- **Support operational wartime planning and exe**

Joint Task Force IG

Operational Doctrine for the JTF IG

Joint Publication 3-33, Annex E to Appendix A

- **Establishes the JTF IG as a member of the commander's personal staff**

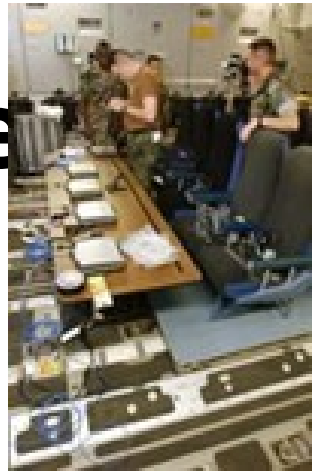
- **States that the JTF IG may provide support "on site" (deployed) or through reach-back methods**

- **Defines basic IG responsibilities (monitoring, evaluating, inspecting, etc.)**

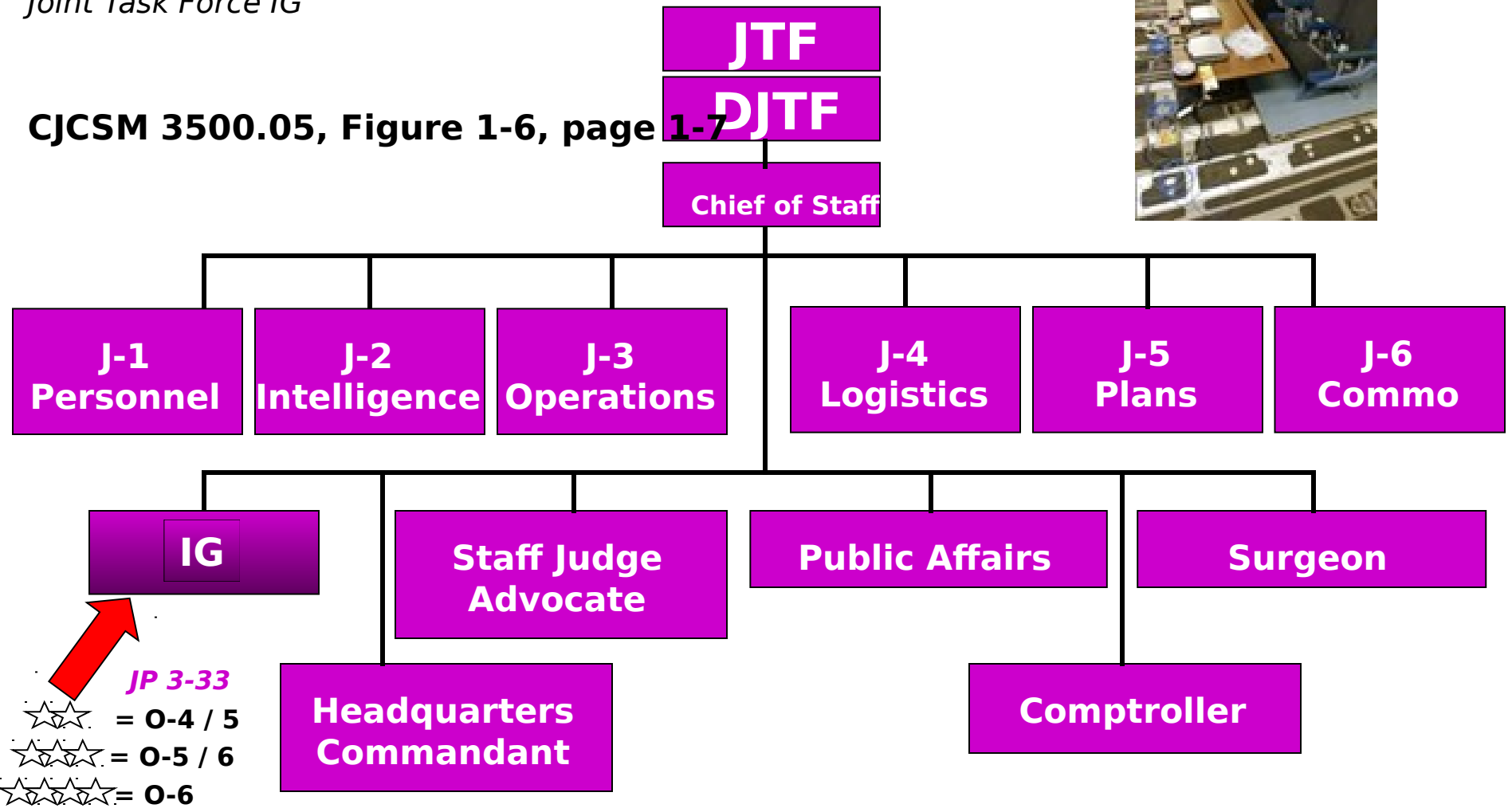
- **Requires the JTF IG to develop an "activity plan" for at least three IG functions: Inspections, Assistance, and Investigations**

Basic JTF Staff Structure

Joint Task Force IG



CJCSM 3500.05, Figure 1-6, page 1-7



The JTF IG

Office Structure Considerations

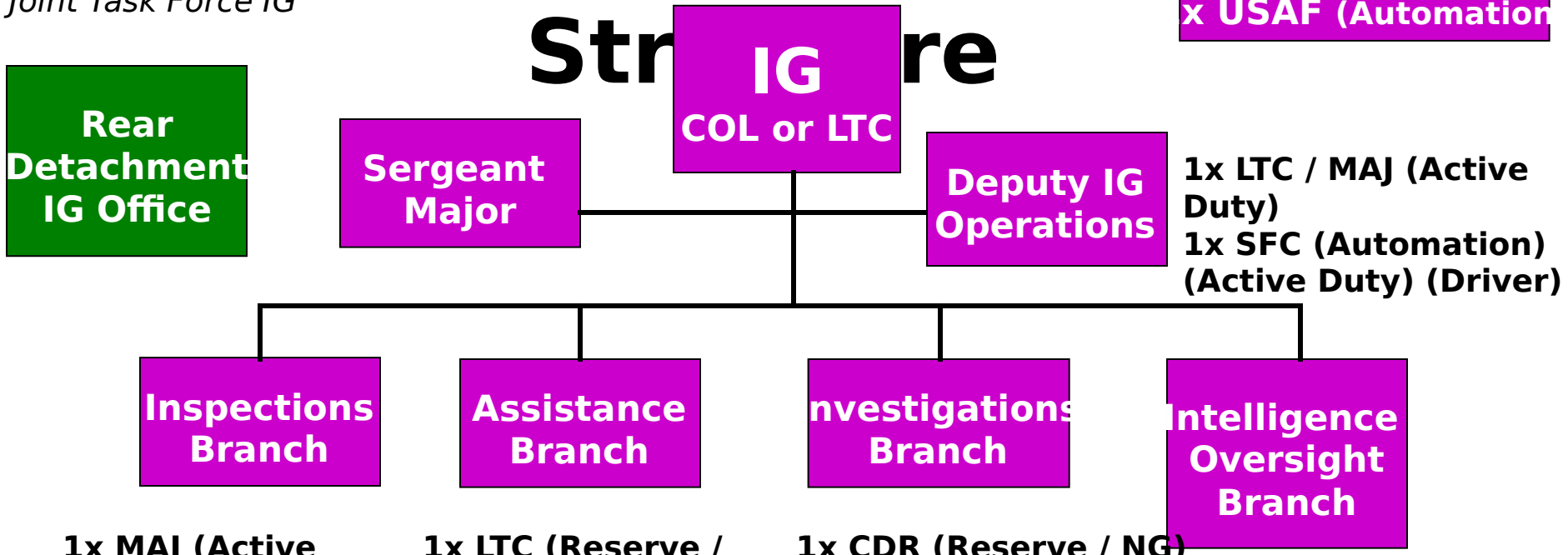
Joint Task Force IG

- **The size of the IG office depends upon the size of the JTF and the mission.**
- **Some portion of the shop must remain behind to handle Army-only rear-detachment and family issues.**
- **The IG office members should be trained IGs that represent all services (officers, NCOs, and civilians as appropriate) and components. *Be multi-functional!***
- **The IG office should have sufficient equipment and enough vehicles to ensure mobility and responsiveness within the Area of Operations.**

Joint Task Force IG

Proposed JTF IG Office Structure

JTF-7 (Spring 2004
9x IGs:
6x III Corps
2x USMC
x USAF (Automation



JP 3-33, Figure A-E-1, combines the Assistance and Investigations Branch

TOTAL: 6 officers and 15 non-commissioned officers

Size depends upon the Joint Manning Document!

JTF IG Office

Deployment Equipment Considerations

Joint Task Force IG

- **Sufficient office supplies to work in a potentially austere field environment**
- **Telephones and telephone connect**
- **SIPR and NIPR connections**
- **STE secure telephones**
- **Portable paper shredder**

- **Laptop computers with Internet access (data sticks and external hard drives)**
- **Vehicle with driver (HMMWV or locally procured civilian vehicle)**
- **Specific field gear and clothing required for the Area of Operations**

The JTF IG

Immediate Transition Considerations

ELO

Joint Task Force IG

- **Other service IGs will be operating under different systems and rules – AR 20-1 does not apply to them!**

- **Subordinate commands from other services are not required to have an OIP in accordance with AR 1-201.**

- **Define command and IG reporting lines and procedures with the Combatant Command and JTF commanders.**

- **Establish connectivity with subordinate command IGs and the Combatant Command IG as soon as possible.**

Army Regulation 20-1, paragraph 10-3

Combatant Command IG

What can you expect?

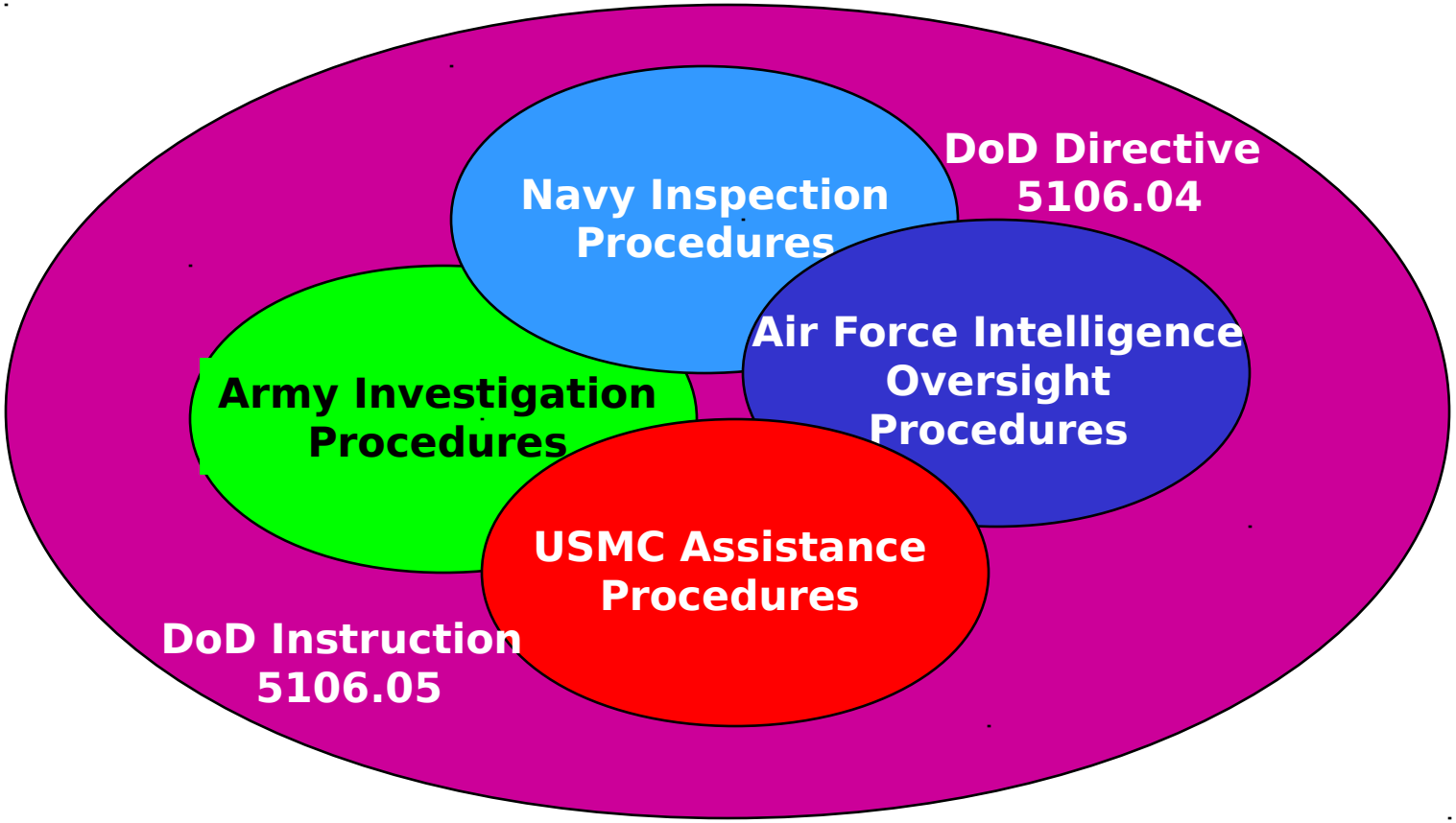
Joint Task Force IG

- **Normally staffed with a Colonel or Navy Captain (O-6) and three other IGs.**
- **Combatant Command IG shops tend to serve as referral nodes for passing issues to the respective service IGs for resolution.**
- **The Joint Staff IG decides which issue is referred to which service if a question arises.**

The COCOM IG Approach Today

Joint Task Force IG

A Sample COCOM IG System



ur JTF IG approach should mirror the COCOM's approa

Joint Task Force IG

The JTF IG

Routine Operations

- **Apply the Service IG system that fits the individual's status – unless your COCOM IG advises you otherwise.**
- **Use a routine forum (for example, Battle-Update Briefing, or BUB) to disseminate information, provide trends, and teach and train.**
- **Be aware of emerging trends and readiness issues that surface within the JTF. *Be proactive!***
- **As an Army IG, deal directly with DAIG as necessary.**

Joint Task Force IG

Other IGs in the Joint World

Develop Good Joint IG Technical Channels!

- **Army Service Component Command IGs**
- **IGs in other Joint Task Forces**
- **Joint Staff IG**
- **Other COCOM IGs**
- **DoD IG**

Service IG Differences

IG Systems Differ by Service Culture

Joint Task Force IG

- **Keys to success as a Joint IG today:**
  - **Know and understand emerging Joint IG policy**
  - **Know the differences in each Service's IG system**

- **Navy, Marine, and Air Force IG products are routinely used for adverse action.**

- **Most Navy, Marine, and Air Force IG inspections are general in nature and mostly compliance oriented.**

- **Apply these systems in your JTF IG office based upon the complainant / subject's status and your COCOM's chosen IG system.**

Summary

- **A Joint Task Force is a joint force constituted by the Secretary of Defense, a Combatant Commander, a Sub-Unified Commander, or an existing Joint Task Force.**

- **Contingency operations drive the creation of Joint Task Forces.**

- **Immediate transition considerations for an Army IG office that becomes a JTF IG office include defining command and IG reporting lines and establishing connectivity with subordinate command IGs and the Combatant Command IG.**

Joint Task Force IG

Combatant Command and Joint Inspector General Course (CCJIGC)

Upcoming Classes

When: Class 0701 (12-16 February 2007) and Class 0702 (30 July-3 August 2007)

Where: Humphreys Hall, Building 247, Fort Belvoir, Virginia

Seats Available: 40 per class

Registration: Contact Mrs. Virginia Cox at (703) 805-3900 or via email at virginia.cox@ignet.army.mil

Target Audience: Combatant Command (COCOM) and Joint Task Force (JTF) IGs. IGs from other services and Department of Defense agencies are welcome.

CJIGC is focused on preparing COCOM and JTF IGs to serve in a Joint environme by introducing them to emerging Joint IG policy and the various Service IG system

Joint Task Force IG

The Joint Task Force Inspector General